# TOWN OF BERLIN, MASSACHUSETTS

# BASIC FINANCIAL STATEMENTS AND REQUIRED SUPPLEMENTARY INFORMATION

YEAR ENDED JUNE 30, 2017

# TOWN OF BERLIN, MASSACHUSETTS TABLE OF CONTENTS YEAR ENDED JUNE 30, 2017

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#### INDEPENDENT AUDITORS' REPORT

To the Honorable Board of Selectmen Town of Berlin, Massachusetts

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Berlin, Massachusetts, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Town of Berlin, Massachusetts' basic financial statements as listed in the table of contents.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



## **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Berlin, Massachusetts, as of June 30, 2017, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

# **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis (located on pages 3 through 10) and general fund budgetary comparison and certain pension information (located on pages 45 through 49) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

# Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 26, 2018, on our consideration of the Town of Berlin, Massachusetts' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Town's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Berlin, Massachusetts' internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Lexington, Massachusetts February 26, 2018

As management of the Town of Berlin, Massachusetts (Town), we offer readers of these financial statements this narrative overview and analysis of the Town's financial activities for the fiscal year ended June 30, 2017.

### **FINANCIAL HIGHLIGHTS**

- > The assets and deferred outflows of resources of the Town exceeded its liabilities at the close of the most recent fiscal year by \$20,730,918 (net position).
- ➤ The Town's total net position increased by \$347,227 during the fiscal year.
- At the end of the fiscal year, unassigned fund balance for the general fund totaled \$1,993,083, or 14% of total general fund revenues and transfers in.
- ➤ The Town's total long-term debt decreased by \$184,523 during the fiscal year; no new debt was issued.

#### **OVERVIEW OF THE BASIC FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the *basic financial statements*, which consists of the following three components:

- 1. Government-wide financial statements
- 2. Fund financial statements
- Notes to the basic financial statements.

This report also contains other required supplementary information in addition to the basic financial statements.

#### **Government-Wide Financial Statements**

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The **statement of net position** presents information on all of the Town's non-fiduciary assets, deferred outflows, liabilities and deferred inflows, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The **statement of activities** presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes, repayment of long-term debt, etc.).

The government-wide financial statements present functions of the Town that are principally supported by taxes and intergovernmental revenues (governmental activities). Governmental activities include general government, public safety, education, public works, health and human services, culture and recreation and debt service (interest).

The government-wide financial statements can be found on pages 11 - 12 of this report.

#### **Fund Financial Statements**

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into the following categories and are described below:

- 1. Governmental funds
- 2. Fiduciary funds

#### **Governmental Funds**

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term effect of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the general, conservation (special revenue) and highway barn(capital projects) funds, each of which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation titled *nonmajor governmental funds*.

The basic governmental funds financial statements can be found on pages 13 - 16 of this report.

#### Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's programs. The accounting used for fiduciary funds is similar to that used for the government-wide financial statements.

The fiduciary funds provide separate information for the Town's agency funds. Agency funds are reported and combined into a single, aggregate presentation in the fiduciary fund financial statements under the caption "agency funds".

The basic fiduciary fund financial statement can be found on page 17 of this report.

### **Notes to the Basic Financial statements**

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 18 - 43 of this report.

### **Required Supplementary Information**

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. Presented in this information is the budget comparison for the general fund and certain pension information, which can be found on pages 45 - 49 of this report.

### **Government-Wide Financial Analysis**

The following tables present current and prior year data on the government-wide financial statements.

#### **Net Position**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The Town's assets and deferred outflows of resources exceeded liabilities by \$20,730,918 at the close of the fiscal year and are summarized as follows:

#### Governmental Activities 2017 2016 **Assets** 10,934,412 \$ 8.007.289 Current assets Noncurrent assets (excluding capital assets) 1,295,337 1,361,641 Capital assets (net) 19,404,387 17,223,412 Total assets 31,634,136 26,592,342 **Deferred Outflows of Resources** 1,266,254 746,817 Liabilities Current liabilities (excluding debt) 1,010,837 805,582 Noncurrent liabilities (excluding debt) 6,417,586 5,425,381 Current debt 359,523 4,550,590 Noncurrent debt 190,459 364,982 Total liabilities 12,169,472 6,955,468 **Net Position** Net investment in capital assets 17,791,567 16,685,065 Restricted 3,725,884 5,006,983 Unrestricted (786,533)(1,308,357)20,730,918 \$ 20,383,691 Total net position

The largest portion of the Town's net position reflects its net investment in capital assets (e.g., land, land improvements, buildings and improvements, machinery, vehicles and equipment, and infrastructure), less any related outstanding debt used to acquire those assets. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the Town's net position represents resources that are subject to external restrictions on how they may be used. The Town has no unrestricted net position available for the support of governmental activities. Such resources have been consumed with the recognition of the net pension liability.

### Changes in Net Position

The Town's total net position increased by \$347,227 during the current fiscal year and is summarized as follows:

#### **Governmental Activities**

		2017	2016
Revenues			
Program Revenues:			
Charges for services	\$	698,798 \$	581,996
Operating grants and contributions		2,131,725	2,547,851
Capital grants and contributions		193,256	5,545
General Revenues:			
Real estate and personal property taxes		10,588,017	9,950,014
Motor vehicle and other excise taxes		518,344	494,260
Hotel/motel taxes		56,942	23,245
Penalties and interest on taxes		54,791	45,522
Payments in lieu of taxes		67,522	66,939
Grants and contributions not restricted			
to specific programs		193,850	188,377
Unrestricted investment income	_	21,274	12,060
Total revenues	_	14,524,519	13,915,809
Expenses			
General government		1,279,953	1,057,593
Public safety		2,928,370	2,533,702
Education		8,271,637	8,020,290
Public works		1,286,186	1,138,045
Health and human services		99,572	84,759
Culture and recreation		286,674	230,789
Debt service - interest		24,900	30,700
Total expenses		14,177,292	13,095,878
Change in net position		347,227	819,931
Net position - beginning of year	_	20,383,691	19,563,760
Net position - end of year	\$	20,730,918 \$	20,383,691

Governmental activities increased the Town's net position by \$347,227. In the prior year, governmental activities increased the Town's net position by \$819,931. The key element of the change related primarily to the decrease in Highland Commons mitigation payments of approximately \$450,000.

#### Fund Financial Statement Analysis

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

#### **Governmental Funds**

The focus of the governmental funds is to provide information on near-term inflows, outflows, and balances of expendable resources. Such information is useful in assessing the Town's financing requirements.

At the end of the current fiscal year, the governmental funds reported combined ending fund balances totaling \$5,217,116, a decrease of \$1,493,999 in comparison with the prior year. \$540,996 represents unassigned fund balance. The remainder of fund balance includes the following constraints:

- Nonspendable (\$202,124)
- Restricted (\$2,993,557)
- > Committed (\$1,336,118)
- Assigned (\$144,321)

The general fund is the chief operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the general fund totaled \$1,993,083, while total fund balance was \$3,476,888. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total general fund revenues and transfers in. Unassigned fund balance represents 14% of total general fund revenues and transfers in, while total fund balance represents 25% of that same amount.

The fund balance of the Town's general fund increased by \$1,167,619 during fiscal year 2017. The Town anticipated utilizing approximately \$678,000 of reserves to fund the budget; however, the Town ultimately recognized a budgetary surplus of approximately \$670,000.

Financial highlights of the Town's other major governmental funds are as follows:

The fund balance of the conservation fund (special revenue) decreased by \$621,432 during the current fiscal year. The fund recognized \$50,000 of departmental and other revenues and \$4,945 of investment income. The fund incurred expenditures of \$676,377.

The fund balance of the highway barn fund (capital projects) decreased by \$1,201,830 during the current fiscal year. The fund recognized \$175,000 of transfers in and incurred \$1,376,830 of expenditures.

# **General Fund Budgetary Highlights**

The original general fund budget of \$13,164,258 was increased by \$130,000 (0.9%) during the fiscal year. The following table summarizes the increase:

Purpose of Increase		Amount	Funding Source				
Historical Commission Curatorial Building	\$	130,000	Transfer from Highland Commons Mitigation				

During the year, general fund revenues and other financing sources were greater than budgetary estimates, while expenditures, encumbrances and continuing appropriations were less than budgetary estimates, resulting in a positive overall budget to actual variance of approximately \$670,000.

#### CAPITAL ASSETS AND DEBT ADMINISTRATION

### **Capital Assets**

The Town's investment in capital assets for its governmental activities at the end of the fiscal year totaled \$19,404,387 (net of accumulated depreciation). This investment in capital assets includes land, land improvements, buildings and improvements, machinery, vehicles and equipment, infrastructure, and construction in progress. The total increase in the investment in capital assets for the current fiscal year totaled \$2,180,975 (12.7 %).

Major capital asset events that occurred during the current fiscal year include the following:

- Conservation land purchases (\$612,000)
- ➤ Highway barn construction in progress (\$1,377,000)
- ➤ Highway improvements (\$318,000)

The following table summarizes the Town's capital assets (net of accumulated depreciation):

#### Governmental Activities

		2017	_	2016
Land	\$	4,795,208	\$	4,182,708
Land improvements	Ψ	40,870	Ψ	35,865
Buildings and improvements		7,111,831		7,329,694
Machinery, vehicles and equipment		1,082,922		1,215,169
Infrastructure		4,194,701		4,130,290
Construction in progress		2,178,855		329,686
Total capital assets	\$	19,404,387	\$	17,223,412

Additional information on the Town's capital assets can be found in Note 5 of this report.

### **Long-Term Debt**

At the end of the current fiscal year, total long-term debt outstanding was \$364,982, which is backed by the full faith and credit of the Town, and is summarized as follows:

#### **Governmental Activities**

		2017	2016
General obligation bonds MCWT notes	\$	330,000 34,982	\$ 505,000 44,505
Total bonds and notes	\$_	364,982	\$ 549,505

The Town's total long-term debt decreased by \$184,523 (33.6%) during the current fiscal year, with no new debt issued in the fiscal year.

Additional information on the Town's long-term debt can be found in Note 9 of this report.

#### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

The Finance Committee is recommending a total FY18 budget of \$12,362,301 which increases town spending by 2.4%. However, by using Highland Commons Public Safety funds to pay for the debt on the firetruck, in addition to several small increases in non-tax revenues, this budget represents a net 0.5% reduction in total property tax revenue.

This budget is only possible because of declining enrollment in Assabet Valley Regional Technical School (down 1/3) and decreasing percentage of Berlin students at Tahanto Regional High School. Both of these trends will likely reverse in the next few years resulting in a more significant increase in town spending. To somewhat offset this future increase, the finance committee will be recommending Article 43 to transfer \$250,000 into the stabilization fund from free cash.

### **Notable Changes in the FY18 Recommended Budgets:**

Fire/Rescue – The department continues the move from an all on-call department to a model of more per diem staff supplemented by on-call. This is what was recommended in the recent public safety study. It is also needed because of both increased demand on the department and fewer residents being available for on-call duties especially during daytime hours. With the added staffing from last year the Fire/Rescue department has reduced response times, and has almost eliminated missed calls. Continued improvement will not only result in better protection of life and property in our town, it will likely result in lower insurance costs for all of us as there is improvement in our ISO (fire protection score). We recommend supporting the \$80k increase in overall fire/rescue budget.

#### Health Insurance (aka 32B):

The town's health insurance costs continue their annual sharp increase (most often 10% more per year). Increase like this will place continuing upward pressure on Berlin's property taxes. Unfortunately the town has little or no control over health insurance costs. So the Finance Committee urges all residents of Berlin to phone, mail, or email our state and federal elected officials and ask them to take action to bring these excessive rate increases under control.

#### **Notable Warrant Articles:**

25 - \$225,000 for New Ambulance – Finance Committee recommends we put this off a year to allow more to build in the Ambulance receipts fund so that fund can pay for the whole thing and not need stabilization to pay for part of it. We are hoping this is pulled from the agenda before Town Meeting.

- 34 \$2,000,000 Debt for Conservation Finance Committee feels the best long term funding for Conservation and other town priorities is to pass the Community Preservation Act for Berlin. However, to ensure the Conservation Commission has funding to handle opportunities now, we are recommending a one-time fund of \$500,000 be paid for the debt.
- 33 Capital Planning Committee Bylaw: Beginning in March of 2016, the Finance Committee began looking at various ways to improve the Town's method of reviewing capital spending which comes before the Town Meeting as warrant articles. Many warrant articles with significant requests for capital funds were being presented just as the warrant closed and in some cases with little information upon which Town Meeting Members could make sound decisions.

Many towns in Massachusetts use a Capital Planning Committee format where capital items are presented by Department Heads in a 5 year format. This provides for the Town to prioritize spending each year and reduces spikes in spending as some capital items can be moved into subsequent years without jeopardizing critical town services.

The Finance Committee researched several towns with similar numbers of population as Berlin. Several town bylaws were used as models from which a draft Capital Planning Committee Bylaw was generated. The Massachusetts Municipal Association also provided model bylaws and on-line workshop materials for review.

At an October 6, 2016 meeting called by the Selectmen, a draft Capital Planning Bylaw was presented and input was provided by Department Heads, Town Officials, and concerned citizens. A second draft was then offered to several town citizens who have extensive experience in municipal finance and budgeting. These reviews provided excellent feedback to the Finance Committee and a near final draft was then reviewed again for clarity, brevity, and completeness.

With the approval of the Selectmen, the Finance Committee presented a Warrant Article to be placed on the Warrant for the May 2017 Annual Town Meeting.

### REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in its finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Town Accountant, 23 Linden Street, Berlin, Massachusetts, 01503.

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# TOWN OF BERLIN, MASSACHUSETTS STATEMENT OF NET POSITION JUNE 30, 2017

		Primary Government
ASSETS		Governmental Activities
Current Assets:	_	71011111100
Cash and Cash Equivalents Restricted Cash and Cash Equivalents	\$	4,238,213 6,009,523
Receivables, Net of Allowance for Uncollectible Amounts:		• •
Real Estate and Personal Property Taxes		144,229
Tax Liens		109,562
Motor Vehicle and Other Excise Taxes		70,091
Departmental and Other		112,242
Mall Mitigation		50,000
Intergovernmental Loans		193,256 7,296
Total Current Assets		10,934,412
Noncurrent Assets:		
Receivables, Net of Allowance for Uncollectible Amounts:		
Real Estate Tax Deferrals		86,890
Mall Mitigation		391,667
Loans		34,306
Tax Foreclosures		782,474
Capital Assets not being Depreciated		6,974,063
Capital Assets, Net of Accumulated Depreciation		12,430,324
Total Noncurrent Assets		20,699,724
Total Assets	_	31,634,136
DEFERRED OUTFLOWS OF RESOURCES		
Related to Pension		1,266,254
LIABILITIES		
Current Liabilities:		
Warrants Payable		449,205
Accrued Payroll Tax Refunds Payable		254,505
		237,000
Other Liabilities		70,127
Short-Term Notes Payable Long-Term Bonds and Notes Payable		4,376,067 174,523
,	_	174,323
Total Current Liabilities	_	5,561,427
Noncurrent Liabilities:		400 450
Long-Term Bonds and Notes Payable		190,459
Net Pension Liability	_	6,417,586
Total Noncurrent Liabilities	_	6,608,045
Total Liabilities		12,169,472
NET POSITION		
Net Investment in Capital Assets		17,791,567
Restricted for:		
Loans		41,602
Debt Service		3,366
Conservation		1,070,616
Permanent Funds:		
Expendable		43,057
Nonexpendable		202,124
Other Specific Purposes		2,365,119
Unrestricted	_	(786,533)
Total Net Position	\$	20,730,918

# TOWN OF BERLIN, MASSACHUSETTS STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2017

					•					
Functions/Programs Primary Government:		Expenses		Charges for Services	_	Operating Grants and Contributions	•	Capital Grants and Contributions	. <u>–</u>	Net (Expense)/ Revenue
Governmental Activities:										
General Government	\$	1,279,953	\$	44,610	\$	32,570	\$	-	\$	(1,202,773)
Public Safety		2,928,370		464,516		488,154		-		(1,975,700)
Education		8,271,637		78,307		1,325,680		-		(6,867,650)
Public Works		1,286,186		108,341		7,606		193,256		(976,983)
Health and Human Services		99,572		2,288		87,382		-		(9,902)
Culture and Recreation		286,674		736		190,333		-		(95,605)
Debt Service-Interest		24,900	_	-						(24,900)
<b>Total Governmental Activities</b>	\$	14,177,292	\$	698,798	\$	2,131,725	\$	193,256	\$	(11,153,513)
	GEN	ERAL REVE	NUE	ES:						
	N	Notor Vehicle	and	Personal Proper d Other Excise					\$	10,588,017 518,344
		Hotel/Motel Ta		erest on Taxes						56,942 54,791
	F	Payments in L	ieu		stric	cted to				67,522
		Specific Prog								193,850
Unrestricted Investment Income  Total General Revenues  CHANGE IN NET POSITION									_	21,274
								_	11,500,740	
									347,227	
	Net l	Position - Beg	inni	ing of Year					_	20,383,691
	NET	POSITION -	ENI	D OF YEAR					\$_	20,730,918

# TOWN OF BERLIN, MASSACHUSETTS GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2017

ASSETS	_	General	Conservation	_	Highway Barn	Nonmajor Governmental Funds	Total Governmental Funds
Cash and Cash Equivalents	\$	4,238,213 \$	-	\$	- \$	- \$	4,238,213
Receivables, Net of Allowance for Uncollectible Amounts:		444.000					111 000
Real Estate and Personal Property Taxes		144,229	-		-	-	144,229
Real Estate Tax Deferrals Tax Liens		86,890	-		-	-	86,890
Motor Vehicle and Other Excise Taxes		109,562	-		-	-	109,562
Departmental and Other		70,091 26,500	-		-	- 85,742	70,091 112,242
Mall Mitigation		20,500	441,667		-	05,742	441,667
Intergovernmental		-	441,007		-	193.256	193,256
Loans		-	-		-	41.602	41,602
Tax Foreclosures		- 782,474	_		-	41,002	782,474
Restricted Assets:		102,414	-		-	-	102,414
Cash and Cash Equivalents		3,366	628,949	_	2,659,604	2,717,604	6,009,523
Total Assets	\$	5,461,325 \$	1,070,616	\$	2,659,604 \$	3,038,204 \$	12,229,749
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES							
LIABILITIES							
Warrants Payable	\$	332,307 \$	-	\$	99,957 \$	16,941 \$	449,205
Accrued Payroll		246,683	-		-	7,822	254,505
Tax Refunds Payable		237,000	-		-	-	237,000
Other Liabilities		70,127	-				70,127
Short-Term Notes Payable	_	<u> </u>		_	3,800,000	576,067	4,376,067
Total Liabilities	_	886,117	-	-	3,899,957	600,830	5,386,904
DEFERRED INFLOWS OF RESOURCES							
Unavailable Revenue	_	1,098,320	441,667	_		85,742	1,625,729
FUND BALANCES						000.404	222.424
Nonspendable		-	-		-	202,124	202,124
Restricted		3,366	628,949	1	-	2,361,242	2,993,557
Committed		1,336,118	-		-	-	1,336,118
Assigned		144,321	-		- (4.040.050)	- (0.44.70.4)	144,321
Unassigned		1,993,083		_	(1,240,353)	(211,734)	540,996
Total Fund Balances	_	3,476,888	628,949	_	(1,240,353)	2,351,632	5,217,116
Total Liabilities, Deferred Inflows of Resources and Fund Balances	•	5 404 005 <b>*</b>	4.070.040		0.050.004	0.000.001	40,000,740
Fund Dalances	\$	5,461,325 \$	1,070,616	\$	2,659,604 \$	3,038,204 \$	12,229,749

# TOWN OF BERLIN, MASSACHUSETTS GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE YEAR ENDED JUNE 30, 2017

	General	. <u>-</u>	Conservation	_	Highway Barn	_	Nonmajor Governmental Funds	_	Total Governmental Funds
REVENUES	40.500.055	•		_		•		_	10 500 055
Real Estate and Personal Property Taxes \$ Motor Vehicle and Other Excise Taxes	10,593,255	Ъ	-	\$	-	\$	-	\$	10,593,255
Hotel/Motel Tax	495,538		-		-		-		495,538
Tax Liens	56,942 43,661		-		-		-		56,942 43,661
Payments in Lieu of Taxes	67,522		-		-		-		67,522
Charges for Services	07,322		-		-		223,596		223,596
Intergovernmental	1.304.038		-		-		707.716		2.011.754
Penalties and Interest on Taxes	54,791		-		-		707,710		54.791
Licenses and Permits	245.717						53,468		299.185
Fines and Forfeitures	29,475		-		_		33,400		29,475
Departmental and Other	39,343		50,000				562.921		652.264
Contributions	33,343		30,000				21,112		21.112
Investment Income	21,274		4,945				713		26,932
investment income	21,214	-	4,945	•		-	713	-	20,932
Total Revenues	12,951,556	-	54,945	-		_	1,569,526	_	14,576,027
EXPENDITURES									
Current:									
General Government	1,076,811		676,377		-		92,825		1,846,013
Public Safety	1,935,054		-		-		333,470		2,268,524
Education	6,544,682		-		-		377,725		6,922,407
Public Works	786,822		-		1,376,830		284,262		2,447,914
Health and Human Services	44,229		-		-		12,377		56,606
Culture and Recreation	145,380		-		-		86,388		231,768
Pension Benefits	961,328		-		-		-		961,328
Employee Benefits	998,624		-		-		-		998,624
Property and Liability Insurance	87,090		-		-		-		87,090
State and County Charges	40,329		-		-		-		40,329
Debt Service:									
Principal	184,523		-		-		-		184,523
Interest	24,900	-	-	-		_	<u> </u>	_	24,900
Total Expenditures	12,829,772	-	676,377		1,376,830	_	1,187,047	_	16,070,026
EXCESS (DEFICIENCY) OF REVENUES									
OVER EXPENDITURES	121,784		(621,432)		(1,376,830)	_	382,479	_	(1,493,999)
OTHER FINANCING SOLIDCES (USES)									
OTHER FINANCING SOURCES (USES) Transfers In	1.220.835				175.000		123.933		1,519,768
	, -,		-		175,000		-,		
Transfer Out	(175,000)	-	-	-		-	(1,344,768)	-	(1,519,768)
Total Other Financing Sources (Uses)	1,045,835		-		175,000	_	(1,220,835)	_	
NET CHANGE IN FUND BALANCES	1,167,619		(621,432)		(1,201,830)		(838,356)		(1,493,999)
Fund Balances - Beginning of Year	2,309,269		1,250,381		(38,523)	_	3,189,988	_	6,711,115
FUND BALANCES - END OF YEAR \$	3,476,888	\$	628,949	\$	(1,240,353)	\$_	2,351,632	\$_	5,217,116

# TOWN OF BERLIN, MASSACHUSETTS RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TOTAL FUND BALANCES TO THE STATEMENT OF NET POSITION JUNE 30, 2017

Total Governmental Fund Balances	\$	5,217,116
Capital assets (net of accumulated depreciation) used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds		19,404,387
Other assets are not available to pay for current period expenditures and, therefore, are reported as deferred inflows of resources in the governmental funds		1,625,729
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds.  Bonds and Notes Payable  Net Pension Liability		(364,982) (6,417,586)
In the statement of net position, deferred outflows of resources are reported for amounts related to pensions	_	1,266,254
Net Position of Governmental Activities	\$_	20,730,918

# TOWN OF BERLIN, MASSACHUSETTS RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES YEAR ENDED JUNE 30, 2017

Net Change in Fund Balances - Total Governmental Funds	\$	(1,493,999)
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. These amounts represent the related activity of the current period.		
Capital Outlays Depreciation		3,062,359 (881,384)
Revenues in the statement of activities that do not provide current financial resources are reported as deferred inflows of resources in the governmental funds. Therefore, the recognition of revenue for various types of accounts receivable (i.e., real estate and personal property, motor vehicle excise, etc.) differ between the two statements.		/F1 F04\
This amount represents the net change in deferred inflows of resources.  The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any impact on net position. Also, governmental funds report the effect of premiums, discounts and similar items when debt is first issued, whereas these amounts are amortized in the statement of activities. This amount represents the related activity of the current period:	·,	(51,504)
Bond Maturities		184,523
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported in the governmental funds.  This amount represents the net change:  Net Pension Liability		(992,205)
In the statement of activities, deferred outflows related to pensions are amortized and recognized as pension expense. This amount represents the net change in deferred outflows related to pensions.		519,437
Changes in Net Position of Governmental Activities	\$	347,227

# TOWN OF BERLIN, MASSACHUSETTS FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET POSITION JUNE 30, 2017

ASSETS	 Agency Funds
Cash and Cash Equivalents Receivables, Net of Allowance for Uncollectible Amounts:	\$ 51,781
Departmental and Other	 43,073
Total Assets	\$ 94,854
LIABILITIES	
Accrued Payroll	12,780
Other Liabilities	43,073
Liabilities Due Depositors	 39,001
Total Liabilities	\$ 94,854

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. General

The basic financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is the standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting policies are described herein.

# **B.** Reporting Entity

The Town of Berlin, Massachusetts (Town) is a municipal corporation that is governed by an elected Board of Selectmen.

For financial reporting purposes, the basic financial statements include all funds, organizations, agencies, boards, commissions and institutions that are not legally separate from the Town.

The Town has also considered all potential component units for which it is financially accountable as well as other organizations for which the nature and/or significance of their relationship with the Town are such that exclusion would cause the Town's basic financial statements to be misleading or incomplete. It has been determined that there are no component units that require inclusion in the basic financial statements.

# **Joint Venture**

A joint venture is an organization (resulting from a contractual arrangement) that is owned, operated or governed by two or more participants as a separate and specific activity subject to joint control in which the participants retain an ongoing financial interest or ongoing financial responsibility. Joint control means that no single participant has the ability to unilaterally control the financial or operating policies of the joint venture.

The Town participates in two joint ventures with other municipalities to pool resources and share the costs, risks and rewards of providing goods and services to venture participants directly, or for the benefit of the general public or specified recipients. The following table identifies the Town's joint ventures and related information:

Name	Purpose	Address	Fiscal Year 2017 Assessment
Tahanto Regional Middle/High School	To provide educational services/capital funding	215 Main Street Boylston, MA 01505	\$ 3,139,294
Assabet Valley Vocational Regional School District	To provide vocational educational services	215 Fitchburg Street Marlborough, MA 01752	513,420

The Tahanto Regional Middle/High School is governed by a six-member school committee consisting of three elected representatives from the Town. The Town is indirectly liable for the Tahanto Regional Middle/High School's debt and other expenditures and is assessed annually for its share of operating and capital costs. Separate financial statements may be obtained by writing to the Treasurer at the address identified above.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### **B. Reporting Entity (Continued)**

# **Joint Venture (Continued)**

The Assabet Valley Vocational Regional School District is governed by an eight-member school committee consisting of one elected representative from the Town. The Town is indirectly liable for the Assabet Valley Vocational Regional School District's debt and other expenditures and is assessed annually for its share of operating and capital costs. Separate financial statements may be obtained by writing to the Treasurer of the District at the address identified above.

# C. Implementation of New Accounting Principles

For the year ending June 30, 2017, the Town of Berlin implemented the following pronouncements issued by the GASB:

- GASB Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans
- GASB Statement No. 77, Tax Abatement Disclosures
- GASB Statement No. 78, Pensions Provided through Certain Multiple-Employer Defined Benefit Pension Plans
- GASB Statement No. 80, Blending Requirements for Certain Component Units an amendment of GASB Statement No. 14
- GASB Statement No. 82, Pension Issues an amendment of GASB Statements No. 67, No. 68, and No.73

The implementation of these GASB pronouncements had no reporting impact for the Town.

#### D. Government-Wide and Fund Financial Statements

### **Government-Wide Financial Statements**

The government-wide financial statements (statement of net position and the statement activities) report information on all non-fiduciary activities of the primary government.

### **Fund Financial Statements**

Separate financial statements are provided for governmental funds and fiduciary funds, even though fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements. Nonmajor governmental funds are aggregated and displayed in a single column.

Fiduciary funds are reported by fund type.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# E. Measurement Focus, Basis of Accounting and Basis of Presentation

# **Government-Wide Financial Statements**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred. Real estate and personal property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of activities demonstrates the degree to which the direct expenses of a function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include the following:

- Charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment
- Grants and contributions that are restricted to meeting the operational requirements of a specific function or segment
- Grants and other contributions that are restricted to meeting the capital requirements of a specific function or segment

Taxes and other items not identifiable as program revenues are reported as general revenues.

The effect of interfund activity has been eliminated from the government-wide financial statements.

### **Fund Financial Statements**

Governmental funds financial statements are reported using the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., measurable and available). Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due.

Real estate and personal property tax revenues are considered available if they are collected within 60-days after the end of the fiscal year. Investment income is susceptible to accrual. Other receipts and tax revenues become measurable and available when the cash is received and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria is met. Expenditure driven grants recognize revenue when the qualifying expenditures are incurred and all other grant requirements are met.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# E. Measurement Focus, Basis of Accounting and Basis of Presentation (Continued)

# **Fund Financial Statements (Continued)**

The following major governmental funds are reported:

- •The general fund is used to account for and report all financial resources not accounted for and reported in another fund.
- •The conservation fund is a special revenue fund used to account for the accumulation of resources that can be used for open space acquisition and preservation purposes.
- •The *highway barn fund* is a capital projects fund used to account for the expenditures related to the construction of a town highway building.

The nonmajor governmental funds consist of other special revenue, capital projects and permanent funds that are aggregated and presented in the *nonmajor governmental funds* column on the governmental funds financial statements. The following describes the general use of these fund types:

- Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.
- Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital projects funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.
- Permanent funds are used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs and benefit the government or its citizenry.

**Fiduciary funds** financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Fiduciary funds are used to account for assets held in a trustee capacity for others that cannot be used to support the government's programs.

The following fiduciary fund type is reported:

•The agency funds are used to account for assets held in a custodial capacity. Such assets primarily consist of performance bonds and police detail activity. Agency funds do not present the results of operations or have a measurement focus.

# F. Deposits and Investments

#### **Government-Wide and Fund Financial Statements**

Cash is considered to be cash on hand, demand deposits and short-term investments with an original maturity of three months or less from the date of acquisition. Investments are carried at amortized cost.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### G. Accounts Receivable

### **Government-Wide and Fund Financial Statements**

The recognition of revenue related to accounts receivable reported in the government-wide financial statements and fund financial statements are reported under the accrual basis of accounting and the modified accrual basis of accounting, respectively.

### Real Estate Taxes, Personal Property Taxes and Tax Liens

Real estate and personal property taxes are levied and based on values assessed on January 1<sup>st</sup> of every year. Assessed values are established by the Board of Assessor's for 100% of the estimated fair market value. Taxes are due on November 1<sup>st</sup> and May 1<sup>st</sup> and are subject to penalties and interest if they are not paid by the respective due date.

Real estate tax liens are processed approximately six months after the close of the valuation year on delinquent properties and are recorded as receivables in the fiscal year they are processed.

### Motor Vehicle Excise Taxes

Motor vehicle excise taxes are assessed annually for each vehicle registered in the Town and are recorded as receivables in the fiscal year of the levy. The Commonwealth is responsible for reporting the number of vehicles registered and the fair values of those vehicles to the Town. The tax calculation is the fair value of the vehicle multiplied by \$25 per \$1,000 of value.

### **Departmental and Other**

Departmental and other receivables consist primarily of ambulance, property damage and police detail charges and are recorded as receivables in the fiscal year accrued.

#### Intergovernmental

Various state and federal operating and capital grants are applied for and received annually. For non-expenditure driven grants, revenue is recognized as soon as all eligibility requirements imposed by the provider have been met. For expenditure driven grants, revenue is recognized when the qualifying expenditures are incurred and all other grant requirements are met.

# **Mall Mitigation**

In conjunction with the development of the Solomon Pond Mall, the Town entered into an agreement with the Developer to receive annual payments for the purpose of mitigating traffic, environmental, public safety, growth management and other impacts arising from the development of the Mall.

#### Loans

The Town administers various loan programs to residents that provide assistance to comply with Title V (related to septic systems) requirements. Loans are recorded as receivables upon issuance.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### H. Allowance for Uncollectible Amounts

The allowance for uncollectible amounts is estimated based on historical trends and specific account analysis for the following accounts receivable:

- Personal property taxes
- Motor vehicle excise taxes
- Departmental and other

As of June 30, 2017, the allowance for uncollectible amounts for personal property and motor vehicle excise tax receivables are immaterial and therefore not reported.

The following types of accounts receivable are secured via the lien process and are considered 100% collectible. Accordingly, an allowance for uncollectible amounts is not reported.

- Real estate taxes and tax liens
- Loans

Intergovernmental and Mall Mitigation receivables are considered 100% collectible.

#### I. Inventories

### **Government-Wide and Fund Financial Statements**

Inventories are recorded as expenditures at the time of purchase. Such inventories consist of supplies and small equipment and are not material in total to the government-wide and fund financial statements and therefore are not reported.

#### J. Restricted Assets

#### **Government-Wide and Fund Financial Statements**

Assets are reported as restricted when limitations on their use change the nature of the availability of the asset. Such constraints are either externally imposed by creditors, contributors, grantors, or laws of other governments, or are imposed by law through constitutional provisions or enabling legislation.

## K. Capital Assets

# **Government-Wide Financial Statements**

Capital assets, which consist of land, land improvements, buildings and improvements, machinery, vehicles and equipment, and infrastructure (e.g., roads and similar items), are reported in the governmental activities column of the government-wide financial statements.

Capital assets are recorded at historical cost or at estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at the estimated fair market value at the date of donation.

All individual purchases and construction costs in excess of \$5,000 are capitalized at the date of acquisition or construction, respectively, with expected useful lives of greater than one year.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### K. Capital Assets (Continued)

### **Government-Wide Financial Statements (Continued)**

Depreciable capital assets are depreciated on a straight-line basis. The estimated useful lives of capital assets are as follows:

	Estimated Useful Life
Capital Asset Type	(in years)
_	<u> </u>
Land improvements	20
Buildings and improvements	7 - 40
Machinery, vehicles and equipm	5 - 20
Infrastructure	20 - 50

The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend asset lives are not capitalized and are treated as expenses when incurred. Improvements are capitalized.

### **Governmental Funds Financial Statements**

Capital asset costs are recorded as expenditures in the acquiring fund in the fiscal year of the purchase.

### L. Interfund Receivables and Payables

During the course of its operations, transactions occur between and within funds that may result in amounts owed between funds.

# **Government-Wide Financial Statements**

Transactions of a buyer/seller nature between governmental funds are eliminated from the governmental activities in the statement of net position.

# **Fund Financial Statements**

Transactions of a buyer/seller nature between funds are not eliminated from the individual fund statements. Receivables and payables resulting from these transactions are classified as "Due from other funds" or "Due to other funds" on the balance sheet.

#### M. Interfund Transfers

During the course of its operations, resources are permanently reallocated between funds.

# **Government-Wide Financial Statements**

Transfers between governmental funds are eliminated from the governmental activities in the statement of activities.

### Fund Financial Statements

Transfers between funds are not eliminated from the individual fund statements and are reported as transfers in and transfers out.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### N. Deferred Outflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until that time.

The government has deferred outflows of resources related to pensions which are reported in the government-wide financial statement of net position.

### O. Deferred Inflows of Resources

In addition to liabilities, the statement of financial position reports a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

The government has unavailable revenue that is reported in the governmental funds balance sheet. Unavailable revenue represents billed receivables that do not meet the available criterion in accordance with the current financial resources measurement focus and the modified accrual basis of accounting.

### P. Net position and Fund Balances

### **Government-Wide Financial Statements (Net Position)**

Net position represents the residual difference between assets and deferred outflows less liabilities and deferred inflows.

Net position is reported as restricted when constraints placed on net position use are either externally imposed by creditors, grantors, contributors or laws and/or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation. Net position has been "restricted" for the following:

"Loans" represents outstanding septic loans receivable; of which proceeds are to be used to service outstanding Title V septic loans due to the Massachusetts Clean Water Trust.

"Debt service" represents amounts accumulated from the issuance of refunding bonds for future payment of long-term debt service costs associated with Town Hall renovations.

"Conservation" represents amounts accumulated for open space resource purposes.

"Permanent funds – expendable" represents amounts held in trust for which the expenditures are restricted by various trust agreements.

"Permanent funds – nonexpendable" represents amounts held in trust for which only investment earnings may be expended.

"Other specific purposes" represents restrictions placed on assets from outside parties.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# P. Net Position and Fund Balances (Continued)

### Governmental Funds Financial Statements (Fund Balances) (Continued)

The following fund balance classifications describe the relative strength of the spending constraints:

Nonspendable — represents amounts that cannot be spent either because they are in nonspendable form (i.e., prepaid amounts) or because they are legally or contractually required to be maintained intact (i.e., principal of permanent fund).

Restricted — represents amounts that can be spent only for specific purposes because of constitutional provisions or enabling legislation or because of constraints that are externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments.

Committed — represents amounts that can be used only for specific purposes imposed by a formal action of Town Meeting, which is the highest level of decision-making authority for the Town. Committed amounts may be established, modified, or rescinded through actions approved by Town Meeting.

Assigned — represents amounts that do not meet the criteria to be classified as restricted or committed but are intended to be used for specific purposes. Under the Town's structure, only authorized assignments for non-contractual encumbrances can be made by individual department heads.

*Unassigned* – represents the residual fund balance for the General Fund and the negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting assigned fund balance amounts.

In circumstances when an expenditure is made for a purpose for which amounts are available in multiple fund balance classifications, fund balance is depleted in the order of restricted, committed, assigned and unassigned.

Encumbrance amounts have been assigned for specific purposes for which resources already have been allocated.

### Q. Long-Term Debt

### **Government-Wide Financial Statements**

Long-term debt is reported as liabilities in the government-wide statement of net position. Material bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount. No unamortized bond premiums or discounts are reported at June 30, 2017.

### **Governmental Fund Financial Statements**

The face amount of governmental funds long-term debt is reported as other financing sources when the debt is issued. Bond premiums and discounts are recognized in the current period. Bond premiums are reported as other financing sources and bond discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual bond proceeds received, are reported as general government expenditures.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### R. Investment Income

Excluding the permanent funds, investment income derived from major and nonmajor governmental funds is legally assigned to the general fund unless otherwise directed by Massachusetts General Law (MGL).

Permanent fund investment income is allocated based on individual trust fund agreements.

#### S. Compensated Absences

Employees are granted vacation and sick leave in varying amounts based on collective bargaining agreements, state laws and executive policies.

### **Government-Wide Financial Statements**

Vested or accumulated vacation and sick leave are reported as liabilities and expensed as incurred. At June 30, 2017, the liability for accrued vacation and sick pay was not material to the basic financial statements and therefore is not reported.

### **Governmental Fund Financial Statements**

Vested or accumulated vacation and sick leave, which will be liquidated with expendable available financial resources, are reported as expenditures and fund liabilities upon employee retirements and resignations.

#### T. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Worcester Regional Retirement System (WRRS) and Massachusetts Teachers' Retirement System (MTRS) and additions to/deductions from WRRS's and MTRS's fiduciary net position have been determined on the same basis as they are reported by WRRS and MTRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

### **U. Use of Estimates**

# **Government-Wide and Fund Financial Statements**

The preparation of basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure for contingent assets and liabilities at the date of the basic financial statements and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

#### V. Total Column

### **Fund Financial Statements**

The total column presented on the fund financial statements is presented only to facilitate financial analysis. Data in this column is not the equivalent of consolidated financial information.

# NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### A. Budgetary Information

Municipal Law requires the adoption of a balanced budget that is approved by Town Meeting vote. The Finance Committee presents an annual budget to Town Meeting, which includes estimates of revenues and other financing sources and recommendations of expenditures and other financing uses. Town Meeting adopts the expenditure budget by majority vote.

Increases or transfers between and within departments subsequent to the approval of the annual budget, requires majority approval via Special Town Meeting.

The majority of appropriations are non-continuing which lapse at the end of each fiscal year. Others are continuing appropriations for which the governing body has authorized that an unspent balance from a prior fiscal year be carried forward and made available for spending in the current fiscal year.

Generally, expenditures may not exceed the legal level of control (salaries, expenses and capital) authorized for an appropriation account. However, the Town is statutorily required to pay debt service, regardless of whether such amounts are appropriated.

An annual budget is adopted for the general fund in conformity with the guidelines described above. The original fiscal year 2017 approved budget for the general fund authorized \$13,164,258 in appropriations and other amounts to be raised. During fiscal year 2017, supplemental appropriations totaling \$130,000 were authorized.

The Accountant's office has the responsibility to ensure that budgetary control is maintained. Budgetary control is exercised through the accounting system.

The budgetary comparison schedule presented in the accompanying required supplementary information presents comparisons of the legally adopted budget, as amended, with actual results and encumbrances and continuing appropriations carried forward to the ensuing fiscal year. The originally adopted budget is presented for purposes of comparison to the final, amended budget.

# **B.** Fund Deficits

At June 30, 2017, the following temporary fund deficits exist:

Fund		Amount	Fund Source
Highway Barn	\$	1,240,353	Issuance of long-term debt
Ladder/Quint Truck	Ψ	147,601	Issuance of long-term debt
DOER- Green Grant		41,510	State grant
TITLE I Grant		12,613	Federal grant
FEDERAL Grant		4,159	Federal grant
SPED Entitlement Grant		3,232	Federal grant
SPED Early Childhood Grant		1,385	Federal grant
Federal Fire Grant		925	Federal grant
Teacher Quality Grant		309	Federal grant

#### NOTE 3 DEPOSITS AND INVESTMENTS

The municipal finance laws of the Commonwealth authorize the Town to invest temporarily idle cash in bank term deposits and certificates of deposits, and treasury and agency obligations of the United States Government, with maturities of one year or less; U.S. treasury or agency repurchase agreements with maturities of not more than 90 days; money market accounts; and the state treasurer's investment pool – the Massachusetts Municipal Depository Trust (MMDT).

The MMDT meets the criteria of an external investment pool and operates in accordance with applicable state laws and regulations. The Treasurer of the Commonwealth serves as Trustee. The reported value of the pool is the same as the amortized cost of pool shares.

A cash and investment pool is maintained that is available for use by all funds with unrestricted cash and investments.

# A. Deposits - Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of a bank failure, the Town's deposits may not be recovered. The Town's policy is to rely on FDIC and DIF insurance coverage. As of June 30, 2017, \$1,318,362 of the Town's bank deposits totaling \$8,146,193 were exposed to custodial credit risk.

# B. Investments Summary

The Town's investments at June 30, 2017, reported as cash and cash equivalents, are presented below. All investments are presented by investment type, with debt securities presented by maturity.

		Investment Maturities (Years)
	Total	Less
Investment Type	Amount	Than 1
Debt Securities:  Money market mutual funds Repurchase agreements External investment pools	\$ 1,147,586 \$ 2,213,860 83,475	1,147,586 2,213,860 83,475
Total debt securities	\$ 3,444,921 \$	3,444,921

### C. Investment – Interest Rate Risk of Debt Securities

Interest rate risk for debt securities is the risk that changes in interest rates of debt securities will adversely affect the fair value of an investment. The Town does not have a policy for interest rate risk of debt securities.

# D. Investments - Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Town's policy is to fully insure their investments. As of June 30, 2017, Town's investments were not exposed to custodial credit risk.

# NOTE 3 DEPOSITS AND INVESTMENTS (CONTINUED)

### E. Investments - Credit Risk of Debt Securities

Credit risk for debt securities is the risk that an issuer or other counterparty to a debt security will not fulfill its obligations. The Town does not have a policy for credit risk of debt securities. As of June 30, 2017, the Town's investments were unrated by a national credit rating organization.

### F. Investments - Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of the Town's investment in a single issuer. The Town does not have a policy for concentration of credit risk. As of June 30, 2017, the Town was not exposed to concentration of credit risk.

#### NOTE 4 ACCOUNTS RECEIVABLE

At June 30, 2017, receivables for the individual major governmental funds and nonmajor governmental and fiduciary funds in the aggregate, including the applicable allowances for uncollectible amounts, are as follows:

	_	Gross Amount	· <del>-</del>	Allowance for Uncollectibles	· -	Net Amount
Receivables:	Φ.	444.000	Φ		Φ.	444.000
Real estate and personal property taxes	\$	144,229	\$	-	\$	144,229
Real estate tax deferrals		86,890		-		86,890
Tax liens		109,562		-		109,562
Motor vehicle and other excise taxes		70,091		-		70,091
Departmental and other		346,395		(191,080)		155,315
Mall mitigation		441,667		-		441,667
Intergovernmental		193,256		-		193,256
Loans	_	41,602	_	-	-	41,602
	\$_	1,433,692	\$	(191,080)	\$_	1,242,612

### **Mall Mitigation**

In conjunction with the development of the Solomon Pond Mall (Mall), the Town entered into an agreement (Agreement) with the Developer to receive annual payments for the purpose of mitigating traffic, as well as environmental, public safety, growth management and other impacts arising from the development of the Mall. During fiscal year 2017, \$50,000 of mitigation payments were received from the Developer per the terms of the Agreement. Approximately \$441,667 will be received in future fiscal years, and such payments relate solely to open space acquisition and preservation. Accordingly, a \$441,667 receivable and corresponding unavailable revenue have been reported in the governmental funds financial statements. The unavailable revenue has been recognized as revenue in the conversion to the government-wide financial statements.

# NOTE 5 CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2017, was as follows:

Governmental Activities:	_	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated:					
Land	\$	4,182,708	\$ 612,500	\$ -	\$ 4,795,208
Construction in progress	_	329,686	1,864,359	(15,190)	2,178,855
Total capital assets not being depreciated	_	4,512,394	2,476,859	(15,190)	6,974,063
Capital assets being depreciated:					
Land improvements		94,907	10,000	-	104,907
Buildings and improvements		12,818,587	166,247	-	12,984,834
Machinery, vehicles and equipment		3,391,812	106,922	-	3,498,734
Infrastructure	_	5,101,064	317,521		5,418,585
Total capital assets being depreciated	_	21,406,370	600,690		22,007,060
Less accumulated depreciation for:					
Land improvements		(59,042)	(4,995)	-	(64,037)
Buildings and improvements		(5,488,893)	(384,110)	-	(5,873,003)
Machinery, vehicles and equipment		(2,176,643)	(239,169)		(2,415,812)
Infrastructure	_	(970,774)	(253,110)		(1,223,884)
Total accumulated depreciation	_	(8,695,352)	(881,384)		(9,576,736)
Total capital assets being depreciated, net	_	12,711,018	(280,694)		12,430,324
Total governmental activities capital assets, net	\$_	17,223,412	\$ 2,196,165	\$ (15,190)	\$ 19,404,387

Depreciation expense was charged to functions/programs of the primary government as follows:

# **Governmental Activities:**

General government	\$	86,084
Public safety		220,061
Education		225,586
Public works		341,988
Health and human services		2,589
Culture and recreation		5,076
Total depreciation expense - governmental activities	\$_	881,384

#### NOTE 6 INTERFUND TRANSFERS

Interfund transfers for the fiscal year ended June 30, 2017, are summarized as follows:

	_		Trans	sfer	s In:			-
Transfers Out:		General Fund	Highway Barn Fund	-	Nonmajor Funds	-	Total	_
General Fund Nonmajor Governmental Funds	\$_	- 1,220,835	\$ 175,000 	\$	- 123,933	\$	175,000 1,344,768	(1)
	\$_	1,220,835	\$ 175,000	\$	123,933	\$	1,519,768	<b>.</b>

- (1) Represents budgeted transfer from the general fund to the highway barn fund for a BAN paydown.
- (2) Represents budgeted transfers from the Highland Common public safety (\$335,150), Highland Common capital (\$91,300), ambulance receipts (\$125,000), Highland Common culture (\$633,440), cemetery receipts reserved (\$15,000), septic loan receipts reserved (\$9,523), and sale of lot receipts reserved (\$800) special revenue funds to fund the fiscal year 2017 operating budget. Also represents the return of unexpected receipts from transfer station receipts reserved (\$4,541), electrical inspection receipts (\$4,514), and plumbing and gas inspector receipts reserved (\$1,059) special revenue funds to the general fund. Also represents the closeout of unspent grant funds from the 911 training grant special revenue fund to the general fund (\$508). Also represents budgeted transfer from the Highland Common public safety special revenue fund to (\$123,933) to the capital projects fund for the purchase of a ladder truck.

### NOTE 7 SHORT-TERM FINANCING

Short-term debt may be authorized and issued to fund the following:

- Current operating costs prior to the collection of revenues through issuance of revenue anticipation notes (RAN) or tax anticipation notes (TAN).
- Capital project costs and other approved expenditures incurred prior to obtaining permanent financing through issuance of bond anticipation notes (BAN) or grant anticipation notes (GAN).

Short-term loans are general obligations and carry maturity dates that are limited by statute. Interest expenditures for short-term borrowings are accounted for in the general fund.

# NOTE 7 SHORT-TERM FINANCING (CONTINUED)

Details related to the short-term debt activity for the fiscal year ended June 30, 2017 is as follows:

### **Bonds and Notes Payable – Governmental Funds**

Туре	Description	Origination Date	Maturity Date	Interest Rate		Balance at 6/30/2016	 Increases	_	Decreases	Balance at 6/30/2017
BAN	Highway Barn	06/01/16	06/01/17	0.80%	\$	175,000	\$ -	\$	(175,000) \$	-
BAN	Highway Barn	11/01/16	11/01/17	0.89%		-	2,000,000		-	2,000,000
BAN	Fire truck	11/01/16	11/01/17	0.89%		-	576,067		-	576,067
BAN	Highway Barn	05/15/17	11/01/17	1.24%		-	 1,800,000	_	<u> </u>	1,800,000
	Total				\$_	175,000	\$ 4,376,067	\$	(175,000) \$	4,376,067

## **Subsequent Event:**

On November 1, 2017, the Town repaid \$112,000 of highway barn and firetruck BAN's and renewed \$4,264,067 of the BAN's with an interest rate of 1.23% and a maturity date of November 1, 2018.

#### NOTE 8 LONG-TERM OBLIGATIONS

The following represents a summary of changes that occurred in long-term obligations during the fiscal year ended June 30, 2017:

		Balance June 30, 2016	Increases	Decreases	Balance June 30, 2017	Current Portion
Governmental Activities: Bonds and notes payable Net pension liability	\$	549,505 5,425,381	\$ 992,205	\$ (184,523) \$	364,982 6,417,586	\$ 174,523 -
Total	\$_	5,974,886	\$ 992,205	\$ (184,523) \$	6,782,568	\$ 174,523

### NOTE 9 LONG-TERM DEBT

Details related to the outstanding indebtedness at June 30, 2017, and the debt service requirements are as follows:

### **Bonds and Notes Payable – Governmental Funds**

Project	Maturity Date	Interest Rate		Outstanding at June 30, 2016	_	Issued	Redeemed	Outstanding at June 30, 2017
MCWT - Title V Loan MCWT - Title V Loan General obligation refunding	07/15/19 07/15/22 06/15/19	5.23% 5.33% 2.25-5.00%	\$	29,672 14,833 505,000	\$	-	\$ (7,418) \$ (2,105) (175,000)	22,254 12,728 330,000
Total	00/10/10	2.20 0.0070	\$_	549,505	\$_	(		

### NOTE 9 LONG-TERM DEBT (CONTINUED)

Debt service requirements for principal and interest for governmental bonds and notes payable in future fiscal years are as follows:

	Fiscal Year		Principal	Interest			Total
2018		\$	174,523	\$	17,866	\$	192,389
2019			174,523		9,350		183,873
2020			9,523		577		10,100
2021			2,105		266		2,371
2022			2,154		160		2,314
2023		_	2,154	_	54		2,208
		-				-	
Total		\$	364,982	\$_	28,273	\$	393,255

The Town receives subsidy assistance from the Massachusetts Clean Water Trust (MCWT). Interest on the outstanding bonds for MCWT is subsidized over the life of the bonds to assist the Town in the repayment of this future debt. The amount of MCWT bonds outstanding at June 30, 2017, totaled \$34,982.

The Town is subject to various debt limits by statute and may issue additional general obligation debt under the normal debt limit. At June 30, 2017, the Town had no authorized and unissued debt.

### NOTE 10 FUND BALANCES

The constraints on fund balances as listed in aggregate in the Governmental Funds Balance Sheet are detailed as follows:

	 General	Conservation	Highway Barn	Nonmajor Governmental Funds	Total Governmental Funds
Nonspendable:					
Permanent fund principal	\$ \$	\$	\$	202,124 \$	202,124
Restricted:					
Debt service	3,366	-	-	-	3,366
Conservation	-	628,949	-	-	628,949
Loans	-	-	-	41,602	41,602
Affordable housing	-	-	-	191,976	191,976
Ambulance receipts reserved	-	-	-	292,928	292,928
School choice	-	-	-	342,302	342,302
General government	-	-	-	521,205	521,205
Public safety	-	-	-	421,226	421,226
Education	-	-	-	118,561	118,561
Public works	-	-	-	31,980	31,980
Health and human services	-	-	-	156,777	156,777
Culture and recreation	_	_	_	229,067	229,067
School lunch	 <u> </u>			13,618	13,618
Sub-total - Restricted	 3,366	628,949		2,361,242	2,993,557
Committed:					
Subsequent year's expenditures	533,000	-	-	-	533,000
Continuing appropriations	 803,118	<u> </u>		<u> </u>	803,118
Sub-total - Committed	 1,336,118	<u>-</u>		<u> </u>	1,336,118
Assigned:					
General government	7,807	-	-	-	7,807
Public safety	27,282	-	-	-	27,282
Education	92,621	-	-	-	92,621
Public works	3,960	-	-	-	3,960
Other	 12,651	<u>-</u>	<u>-</u>	<u> </u>	12,651
Sub-total - Assigned	 144,321	<u>-</u>	_	<u> </u>	144,321
Unassigned	 1,993,083	<u>-</u>	(1,240,353)	(211,734)	540,996
Total fund balances	\$ 3,476,888 \$	628,949 \$	(1,240,353)	2,351,632 \$	5,217,116

#### NOTE 11 STABILIZATION FUNDS

The Town maintains a general stabilization fund that was established under MGL Chapter 40, Section 5B. Appropriations in and out of the stabilization fund require two-thirds vote of Town meeting. Investment income is retained by the fund.

The balance of the stabilization fund at June 30, 2017 totals \$728,532. This amount is reported as unassigned fund balance in the general fund.

#### NOTE 12 RISK FINANCING

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Town carries commercial insurance. The Town participates in a premium-based health care plan for its active employees. The amount of claim settlements has not exceeded insurance coverage in any of the previous three fiscal years.

#### **NOTE 13 PENSION PLAN**

#### General Information about the Pension Plan

Plan description. Employees of the Town deemed eligible by the Worcester Regional Retirement Board are provided with pensions through the WRRS - a cost-sharing multiple-employer defined benefit pension plan administered by the Worcester Regional Retirement Board. Membership in the WRRS is mandatory immediately upon the commencement of employment for all permanent employees (except for school department employees who serve in a teaching capacity) working a minimum of 20 hours per week. The WRRS issues a publicly available financial report that can be obtained by contacting the WRRS located at 23 Midstate Drive, Suite 106, Auburn, Massachusetts, 01501.

Benefits provided. Benefit provisions and state law establishes contribution requirements of the System. Members of the System become vested after 10 years of creditable service. Normal retirement occurs at age 65 (age 67 if hired on or after April 2, 2012), except for certain public safety employees and other special situations.

For employees hired prior to April 2, 2012, the annual amount of the retirement allowance is based on the member's final three-year average salary multiplied by (1) the number of years and full months of creditable service at the time of retirement and (2) a percentage based on age at retirement in accordance with a schedule provided by state law. Assuming normal retirement at age 65, this percentage is 2.5%, which is reduced for individuals who retire prior to age 65 to reflect the longer pay out period. A member's final three-year average salary is defined as the greater of the highest consecutive three-year average annual rate of regular compensation and the average annual rate of regular compensation received during the last three years of creditable service prior to retirement.

For employees hired on or after April 2, 2012, the annual amount of the retirement allowance is based on the member's final five-year average salary multiplied by (1) the number of years and full months of creditable service at the time of retirement and (2) a percentage based on age at retirement in accordance with a schedule provided by state law. Assuming normal retirement at age 67, this percentage is 2.5%. A member's final five-year average salary is defined as the greater of the highest consecutive five-year average annual rate of regular compensation and the average annual rate of regular compensation received during the last five years of creditable service prior to retirement.

#### NOTE 13 PENSION PLAN (CONTINUED)

### **General Information about the Pension Plan (Continued)**

Employees may elect early retirement after 20 years of service or at any time after attaining age 55 (age 60 if hired on or after April 2, 2012) with 10 years of eligible service. Plan members who become permanently and totally disabled may be eligible to receive a disability retirement allowance. The amount of benefits to be received depends on several factors, including the member's age, compensation, veteran status, years of service and whether or not the disability is work-related. In addition, certain death benefits exist for beneficiaries of employees who die in active service.

Under MGL, c.32 Section 3(8)(c), members leaving a member employer to work for other Massachusetts governmental units requires the System transfer their accumulated account balances and creditable service to the retirement system of their new employer. Other such retirement systems are in turn required to make comparable transfers to the System for employees coming to work at a member employer of the System. Per statute, the PERAC actuary shall consider length of service as well as acceptance of military service credit and salary cap provisions if applicable in calculating the liability.

Contributions. Chapter 32 of the MGL assigns authority to establish and amend contribution requirements of the plan. Active plan members contribute between 5 and 9% of their gross regular compensation. The contribution rate is based on the date plan membership commences. Members hired after December 31, 1978 must contribute an additional 2% of regular compensation in excess of \$30,000. Employees in Group 1 hired on or after April 2, 2012 with 30 years of creditable service or greater will pay a base contribution rate of 6%. These deductions earn interest at a rate determined by PERAC that vests based upon years of service. Employers are required to pay into the System its share of the system-wide actuarial determined contribution, in accordance with Chapter 32, Section 22D of MGL, apportioned among the employers based on annual employer normal cost and amortization payments to pay the unfunded actuarial accrued liability. Contributions to the pension plan from the Town were \$372,177 for the year ended June 30, 2017.

### Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2017, the Town reported a liability of \$6,417,586 for its proportionate share of the net pension liability. The net pension liability was measured as of December 31, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of January 1, 2016 for which update procedures were used to roll forward the total pension liability to the measurement date. The Town proportion of the net pension liability is a blended rate of the proportionate share of active employer's covered payroll, direct charges for early retirement incentives and the direct amortization of the actuarial determined net pension liability for employer members that no longer have active covered payroll. At December 31, 2016, the Town proportion was 0.766%; compared to a proportion of 0.764% as of December 31, 2015.

For the year ended June 30, 2017, the Town recognized pension expense of \$844,944. At June 30, 2017, the Town reported deferred outflows of resources related to pensions due to net differences between expected and actual experience of \$52,330, assumption changes of \$759,091, the net difference between projected and actual investment earnings of \$222,693, and the change in allocated proportion of \$232,140; which totaled \$1,266,254 in the aggregate.

#### NOTE 13 PENSION PLAN (CONTINUED)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

The amount reported as deferred outflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30	
2018	\$ 283,428
2019	283,426
2020	282,794
2021	282,791
2022	133,815
Total	\$ 1,266,254
	 ,, -

Actuarial assumptions. The total pension liability was determined using the following actuarial assumptions:

Inflation rate: 3.00% per year (3.5% per for the actuarial valuation as of

January 1, 2014)

Salary increases Group 1: 4.20-6.00%, based on service (3.00% for the actuarial

valuation as of January 1, 2014)

Group 4: 4.75%-7.00%, based on service (3.00% for the

actuarial valuation as of January 1, 2014)

Mortality Rates: Based on the RP-2000 Mortality Table (based on year 2009)

with full generational mortality improvement using Scale BB. For disabled lives, the mortality rates were based on the RP-2000 Mortality Table (base year 2012) with full generational

mortality improvement using Scale BB.

Investment rate of return 7.75%, net of pension plan investment expense, including

inflation

The actuarial assumptions used in the January 1, 2016 valuation were based on the results of an actuarial experience study for the period January 1, 2015 to December 31, 2015.

The long-term expected rate of return on pension plan investments was determined using a buildingblock method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

#### NOTE 13 PENSION PLAN (CONTINUED)

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of January 1, 2016 are summarized in the following table:

		Long-Term
	Target	<b>Expected Real Rate</b>
Asset Class	Allocation	of Return
Global Equity	40.00%	4.97%
Fixed Income	22.00%	2.29%
Private Equity	11.00%	6.50%
Real Estate	10.00%	3.50%
Timber/Natural Resources	4.00%	3.00%
Hedge Funds	13.00%	3.48%
Totals	100.00%	

Discount rate. The discount rate used to measure the total pension liability was 7.75%. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that contributions from employers will be made at rates equal to the actuarially determined contribution rates. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Town's proportionate share of the net pension liability to changes in the discount rate. The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 7.75%, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.75%) or 1-percentage-point higher (8.75%) than the current rate:

			Current	
	19	6 Decrease	Discount Rate	1% Increase
		(6.75%)	(7.75%)	(8.75%)
Town's Proportionate Share of the Net				
Pension Liability	\$	7,730,056	\$ 6,417,586	\$ 5,309,641

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in the separately issued WRRS financial report.

#### NOTE 14 MASSACHUSETTS TEACHERS RETIREMENT SYSTEM

#### General Information about the Pension Plan

Plan description. Public school teachers and certain administrators are provided with pensions through the Massachusetts Teachers' Retirement System (MTRS), a cost-sharing multiple-employer defined benefit pension plan administered by the Massachusetts Teachers' Retirement Board. The MTRS is part of the Commonwealth of Massachusetts of Massachusetts' (Commonwealth of Massachusetts) reporting entity and does not issue a stand-alone audited financial report. The MTRS is reported as a Pension Trust Fund in the Commonwealth of Massachusetts's audited financial statements that can be obtained at http://www.mass.gov/osc/publications-and-reports/financial-reports/cafr-reports.html.

Benefits provided. MTRS provides retirement, disability, survivor and death benefits to members and their beneficiaries. Massachusetts General Laws (MGL) establishes uniform benefit requirements. These requirements provide for superannuation retirement allowance benefits up to a maximum of 80% of a member's highest three-year average annual rate of regular compensation. For employees hired after April 1, 2012, retirement allowances are calculated on the basis of the last five years or any five consecutive years, whichever is greater in terms of compensation. Benefit payments are based upon a member's age, length of creditable service, and group creditable service, and group classification. The authority for amending these provisions rests with the Legislature.

Members become vested after ten years of creditable service. A superannuation retirement allowance may be received upon the completion of twenty years of creditable service or upon reaching the age of 55 with ten years of service. Normal retirement for most employees occurs at age 65. Most employees who joined the system after April 1, 2012 cannot retire prior to age 60.

Contributions. The MTRS' funding policies have been established by Chapter 32 of the MGL. The Legislature has the authority to amend these policies. The annuity portion of the MTRS retirement allowance is funded by employees, who contribute a percentage of their regular compensation. Member contributions for MTRS vary depending on the most recent date of membership, ranging from 5-11% of regular compensation. Members hired in 1979 or subsequent contribute an additional 2% of regular compensation in excess of \$30,000.

The Commonwealth of Massachusetts is a nonemployer contributor and is required by statute to make all actuarially determined employer contributions on behalf of the member employers. Therefore, the Town is considered to be in a special funding situation as defined by GASB Statement No. 68, Accounting and Financial Reporting for Pensions and the Commonwealth of Massachusetts is a nonemployer contributing entity in MTRS.

### Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Since the Town does not contribute directly to MTRS, the Town does not report a proportionate share of the net pension liability of the MTRS at June 30, 2017. The Commonwealth of Massachusetts's net pension liability associated with the Town was \$5,775,621.

#### NOTE 14 MASSACHUSETTS TEACHERS RETIREMENT SYSTEM (CONTINUED)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

The MTRS' net pension liability was measured as of June 30, 2016, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of January 1, 2016 rolled forward to June 30, 2016.

For the year ended June 30, 2017, the Town recognized pension expense of \$589,151 associated with MTRS and revenue of the same amount for support provided by the Commonwealth of Massachusetts.

Actuarial assumptions. The MTRS' total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of January 1, 2016 rolled forward to June 30, 2016. This valuation used the following assumptions:

Investment rate of return 7.50%

Salary increases Salary increases are based on analyses of past experience but range

from 4.00% to 7.50% depending on length of service

Mortality Rates: Pre-retirement - reflects RP-2014 Employees table projected

generationally with Scale BB and a base year of 2014 (gender distinct)

Post-retirement - reflects RP-2014 Healthy Annuitant table projected generationally with Scale BB and a base year of 2014 (gender distinct)

Disability - assumed to be in accordance with the RP-2014 Healthy Annuitant Table projected generationally with Scale BB and a base year

2014 set forward 4 years

Other 3.50% interest rate credited to the annuity savings fund

3.00% cost of living increase per year

Investment assets of the MTRS are with the Pension Reserves Investment Trust (PRIT) Fund. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future rates of return are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future rates of return by the target asset allocation percentage.

### NOTE 14 MASSACHUSETTS TEACHERS RETIREMENT SYSTEM (CONTINUED)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Best estimates of geometric rates of return for each major asset class included in the PRIT Fund's target asset allocation as of June 30, 2016 are summarized in the following table:

	Tours	Long-Term Expected
	Target	Real Rate of
Asset Class	Allocation	Return
Global Equity	40.00%	6.90%
Core Fixed Income	13.00%	1.60%
Private Equity	10.00%	8.70%
Real Estate	10.00%	4.60%
Value Added Fixed Income	10.00%	4.80%
Hedge Funds	9.00%	4.00%
Portfolio Complettion Strategies	4.00%	3.60%
Timber/Natural Resources	4.00%	5.40%
Totals	100.00%	

Discount rate. The discount rate used to measure the MTRS' total pension liability was 7.50%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rates and the Commonwealth of Massachusetts's contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rates. Based on those assumptions, the net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Pension plan fiduciary net position. Detailed information about the MTRS' fiduciary net position is available in the Commonwealth of Massachusetts's audited financial statements.

#### NOTE 15 COMMITMENTS

The Town's significant commitments are the encumbrances and continuing appropriations outstanding for the general fund, which totaled \$947,439 at June 30, 2017.

#### **NOTE 16 CONTINGENCIES**

Various legal actions and claims are pending against the Town. Litigation is subject to many uncertainties, and the outcome of individual litigated matters is not always predictable. Although the amount of liability, if any, at June 30, 2017, cannot be ascertained, management believes any resulting liability should not materially affect the financial position of the Town at June 30, 2017.

The Town participates in a number of federal award programs. The programs are subject to financial and compliance audits. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

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### TOWN OF BERLIN, MASSACHUSETTS GENERAL FUND

### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGE IN FUND BALANCE BUDGET AND ACTUAL (NON-GAAP BUDGETARY BASIS) YEAR ENDED JUNE 30, 2017

REVENUES	_	Prior Year Encumbrances and Continuing Appropriations		Original Budget	_	Supplemental Appropriations and Transfers	Final Budget
	Ф		Ф	10 262 425	¢	¢	10 262 425
Real Estate and Personal Property Taxes  Motor Vehicle and Other Excise Taxes	\$	-	\$	10,362,435	\$	- \$	10,362,435 524,370
Hotel/Motel Tax		-		524,370		<del>-</del>	524,370
Tax Liens		_		_		_	_
Payments in Lieu of Taxes				66,939		_	66,939
Intergovernmental		_		698,511		_	698,511
Penalties and Interest on Taxes		_		27,860		_	27,860
Licenses and Permits		_		98,425		_	98,425
Fines and Forfeitures		_		45,320		_	45,320
Departmental and Other		_		31,994		_	31,994
Investment Income		_		9,220		_	9,220
Total Revenues	-		-	11,865,074	-		11,865,074
rotarrovondos	-			11,000,014	-		11,000,014
EXPENDITURES							
Current:		156,995		1,540,448		71 020	1 760 272
General Government Public Safety		18,234		1,971,333		71,930 23,791	1,769,373 2,013,358
Education		189,325		6,617,415		23,791	6,806,740
Public Works		50,314		799,950			841,255
Health and Human Services		13,112		48,125		(9,009) 180	61,417
Culture and Recreation		31,038		119,961		25,062	176,061
Pension Benefits		31,030		372,177		23,002	372,177
Employee Benefits		200		1,073,786		-	1,073,986
Property and Liability Insurance		200		87,090		-	87,090
State and County Charges Debt Service:		-		42,350		-	42,350
Principal		-		184,523		-	184,523
Interest		-	_	32,100		<u> </u>	32,100
Total Expenditures	_	459,218		12,889,258	_	111,954	13,460,430
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES		(450.249)		(1.024.194)		(111,954)	(1 505 256)
OVER EXPENDITURES	-	(459,218)		(1,024,184)	-	(111,954)	(1,595,356)
OTHER FINANCING SOURCES (USES)							
Transfers In		_		1,080,151		130,000	1,210,151
Transfers Out		_		(275,000)		(18,046)	(293,046)
Total Other Financing Sources (Uses)	-	-		805,151	-	111,954	917,105
NET CHANGE IN FUND BALANCE	-	(459,218)	- ,	(219,033)	=	-	(678,251)
Fund Balance - Beginning of Year	-	1,927,751	-	1,927,751	-	1,927,751	1,927,751
FUND BALANCE - END OF YEAR	\$	1,468,533	\$	1,708,718	\$	1,927,751 \$	1,249,500

See accompanying Notes to Required Supplementary Information.

	Actual	i i	Current Year Encumbrances and Continuing Appropriations		Actual and Encumbrances and Continuing Appropriations		Variance Positive/ (Negative)
\$	10,485,768	\$	_	\$	10,485,768	\$	123,333
Ψ	495,538	Ψ	_	Ψ	495,538	Ψ	(28,832)
	56,942		_		56,942		56,942
	43,661		_		43,661		43,661
	67,522		_		67,522		583
	714,887		_		714,887		16,376
	54,791		_		54,791		26,931
	245,717		-		245,717		147,292
	29,475		_		29,475		(15,845)
	39,343		_		39,343		7,349
	18,796		_		18,796		9,576
	12,252,440		_		12,252,440		387,366
	. =,===,				. =,===,		30.,000
	1,076,811		603,191		1,680,002		89,371
	1,935,054		33,194		1,968,248		45,110
	6,544,682		259,858		6,804,540		2,200
	786,822		14,737		801,559		39,696
	44,229		-		44,229		17,188
	145,380		23,809		169,189		6,872
	372,177		-		372,177		-
	998,624		12,650		1,011,274		62,712
	87,090		-		87,090		-
	40,329		-		40,329		2,021
	184,523		-		184,523		-
	24,900		-		24,900		7,200
	12,240,621		947,439		13,188,060		272,370
	11,819		(947,439)		(935,620)		659,736
	11,010		(047,400)		(000,020)		000,700
	1,220,835		-		1,220,835		10,684
	(293,046)		-		(293,046)		-
	927,789				927,789		10,684
	939,608		(947,439)		(7,831)		670,420
	1,927,751		-		1,927,751		
\$	2,867,359	\$	(947,439)	\$	1,919,920	\$	670,420

### TOWN OF BERLIN, MASSACHUSETTS REQUIRED SUPPLEMENTARY INFORMATION JUNE 30, 2017 AND TWO YEARS PRIOR

The following schedules provide information related to the System as a whole, for which the Town is one participating employer:

## SCHEDULE OF THE TOWN'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY WORCESTER REGIONAL RETIREMENT SYSTEM (1)(2)

		2017	2016	2015
Town's proportion of the net pension liability		0.766%	0.764%	0.708%
Town's proportionate share of the net pension liability	\$	6,417,586	\$ 5,425,381	\$ 4,213,746
Town's covered payroll	\$	2,239,569	\$ 1,758,464	\$ 1,690,831
Town's proportionate share of the net pension liability as a percentage of				
its covered payroll		286.55%	308.53%	249.21%
Plan fiduciary net position as a percentage of the total pension liability		42.00%	44.52%	47.94%

## SCHEDULE OF TOWN CONTRIBUTIONS WORCESTER REGIONAL RETIREMENT SYSTEM (1)(2)

	2017	2016	2015
Actuarially Required Contribution Contributions in Relation to the Actuarially Required Contribution Contribution Deficiency (Excess)	\$ 372,177 (372,177) \$ -	\$ 343,849 (343,849) \$ -	\$ 279,839 (279,839) \$ -
Town's Covered Payroll	\$ 2,239,569	\$ 1,758,464	\$ 1,690,831
Contributions as a Percentage of Covered Payroll	16.62%	19.55%	16.55%

<sup>(1)</sup> Amounts presented were determined as of December 31 of the fiscal year.

<sup>(2)</sup> Data is being accumulated annually to present 10 years of the reported information.

### TOWN OF BERLIN, MASSACHUSETTS REQUIRED SUPPLEMENTARY INFORMATION JUNE 30, 2017 AND TWO YEARS PRIOR

## SCHEDULE OF SPECIAL FUNDING AMOUNTS OF THE NET PENSION LIABILITY MASSACHUSETTS TEACHERS' RETIREMENT SYSTEM (1)(2)

Town's proportion of the net pension liability	2017 0.000%	2016 0.000%	-	2015 0.000%
Town's proportionate share of the net pension liability	\$ -	\$ -	\$	-
Commonwealth's proportionate share of the net pension liability associated with the Town Total	\$ 5,775,621 5,775,621	\$ 5,459,745 5,459,745	\$	4,526,343 4,526,343
Town's covered payroll	\$ 1,699,206	\$ 1,689,060	\$	1,745,882
Town's proportionate share of the net pension liability as a percentage of its covered payroll	N/A	N/A		N/A
Plan fiduciary net position as a percentage of the total pension liability	52.73%	55.38%		61.64%

<sup>(1)</sup> Amounts presented were determined as of June 30 of the previous fiscal year.

<sup>(2)</sup> Data is being accumulated annually to present 10 years of the reported information.

# TOWN OF BERLIN, MASSACHUSETTS NOTES TO REQUIRED SUPPLEMENTARY INFORMATION JUNE 30, 2017

### NOTE A BUDGETARY - GAAP RECONCILIATION

For budgetary financial reporting purposes, the Uniform Massachusetts Accounting System basis of accounting (established by the Commonwealth) is followed, which differs from the GAAP basis of accounting. A reconciliation of budgetary-basis to GAAP-basis results for the general fund for the fiscal year ended June 30, 2017, is presented below:

	_	Revenues	. <u>-</u>	Expenditures	Other Financing Sources (Uses)	_	Fund Balance
Budgetary basis as reported on the schedule of revenues, expenditures and changes in fund balance - budget and actual	\$	12,252,440	\$	13,188,060	\$ 927,789	\$	1,919,920
Adjustments and Reclassifications  Reclassification of stabilization fund activities To record 60-day receipts		2,477 12,496		- -	118,046 -		728,532 117,997
To record tax refunds payable		94,992		-	-		(237,000)
To record activity for MTRS on-behalf payments		589,151		589,151	-		-
To record encumbrances and continuing appropriations	_	-		(947,439)	-	_	947,439
GAAP basis as reported on the statement of revenues, expenditures and changes in fund balances	\$_	12,951,556	\$	12,829,772	\$ 1,045,835	\$_	3,476,888